KINGDOM SECURITIES

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Introduction

- Carrefour is a French retailer which entered the Kenya's space in 2013 with only two stores.
- Currently, Carrefour is the fourth largest chain in market share, after Naivas, Tuskys and Quickmart, with eight (8) stores.
- According to the retailer, this growth could majorly be attributed to its resilience yet aggressive business model, and partly due to exit of some competitors.

Covid-19 Impact on Consumer Trends

- The Covid-19 crisis continue to wreck the retail business as consumer patterns have seen an almost sudden shift.
- The retailer reported an initial spike in demand of essential commodities due to panic buying. The demand consequently relaxed back to normal levels.
- Market for products like electronics and clothing has remain low during the period.

Evolution in Payment Structure

- The pandemic has led to a gradual transition from cash payments to M-Pesa and card payments. The retailer projects an upward use of non-cash payment methods in the near future.
- The change in payment method can also be attributed to an increase in online purchases.

Retailer-Supplier Relationship

- Learning from the past experiences in the sector of strained relationships between retailers and suppliers due to delay in payments, Carrefour has adopted a supplier-retailer partnership technique.
- They maintain a Supplier Payment agreement with credit period ranging from 7 days for grocery suppliers to 90 days for electronics and other slow moving products.

Retailer's Outlook

- The retailer foresees a slowdown in sales during this covid-19 crisis. This is expected to pick with normalcy in economic activities.
- Build on online market platform an increase in online orders and an improved use in digital payments method, the retailer plans to improve on its online platform to grow online sale to post COVID-19 era.
- Upcoming Stores (Without giving the timeframe) the retailer is targeting to expand nationwide by opening stores in Mombasa, Kisumu, Nakuru, Eldoret, Naivasha.
- Expansion financing The retailer plans to finance its growth through credit facilities from major financial organizations.

Carrefour - Kenya	
Entry into Kenya	2013
Start of Operations	2015
Initial No of Stores	2
Current No of Stores	8
Regional Presence	Uganda - 1 Store

Carrefour - Kenya

Frank Moreau – Country manager – Kenya

Vincent Demassiet - Head of E-Commerce Operations, Omni Channel - Kenya Head Office

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